WILLOW RIDGE COMMUNITY ASSOCIATION

FINANCIAL STATEMENTS
(Audited)

August 31, 2025

A Member of the

FEDERATION OF
CALGARY COMMUNITIES

WILLOW RIDGE COMMUNITY ASSOCIATION

August 31, 2025

Contents

	Page
Independent Auditor's Report	1 - 2
Financial Statements	
Statement of Financial Position	3
Statement of Changes in Net Assets	4
Statement of Operations	5
Statement of Cash Flows	6
Notes to the Financial Statements	7 - 10
Schedules	
Schedule 1 - Sports and Recreation	11

MICHAEL IHEKUNA CPA
Chartered Professional Accountant

Independent Auditor's Report

To the Members of:
Willow Ridge Community Association

Report on the Audit of the Financial Statements

Qualified Opinion

I have audited the Statement of Financial Position of the Willow Ridge Community Association at August 31, 2025 and the Statements of Operations, Net Assets and Cash Flows and a summary of significant accounting policies and other explanatory notes for the year ended August 31, 2025.

In my opinion, except for the effects of adjustments, if any, which I might have determined to be necessary had I been able to satisfy myself of the completeness of fundraising activities, these financial statements present fairly, in all material respects, the financial position of the Willow Ridge Community Association as at August 31, 2025 and the results of its operations and cash flows for the year ended August 31, 2025 in accordance with Canadian accounting standards for not-for-profit organizations**.**

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Willow Ridge Community Association derives revenue from certain fundraising activities, the completeness of which is not subject to satisfactory audit verification. Accordingly, my verification of these revenues was limited to the amounts recorded in the records of the Willow Ridge Community Association and I was not able to determine whether any adjustments might be necessary to revenue, excess of revenue over expenses, assets and net assets.

I conducted my audit in accordance with Canadian auditing standards. I am independent of the Willow Ridge Community Association in accordance with the ethical requirements that are relevant to my audit and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's responsibilities for the Audit of Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusion is based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding the planned scope and timing of the audit and significant audit findings including any significant deficiencies in internal control that I identify during my audit**.**

Other matter

Prior year financials were audited by another auditor who issued a qualified opinion on February 6, 2025.

Calgary, Alberta
February 17, 2026

Michael Ihekuna CPA
Chartered Professional Accountant

Suite 110, 720 - 28 Street NE
Calgary, AB T2A 6R3
(403) 244-4111 ext. 211
michael.ihekuna@calgarycommunities.com

WILLOW RIDGE COMMUNITY ASSOCIATION

STATEMENT OF FINANCIAL POSITION

(Audited)

As at August 31, 2025

	2025	2024
ASSETS		
Current		
Cash and cash equivalents, unrestricted	**$ 238,919**	$ 67,960
Investment (Note 10)	**120,000**	227,274
Accounts receivable	**258,905**	7,563
Goods and services tax recoverable	**17,737**	605
Prepaid expenses	**4,128**	12,603
	639,689	316,005
Externally Restricted Assets (Note 3)	**110,619**	155,478
Property and Equipment (Note 4)	**3,194,609**	3,109,128
Investment in Family Leisure Centre (Note 5)	**1**	1
	$ 3,944,918	$ 3,580,612
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable and accrued liabilities	**$ 356,523**	$ 23,838
Payroll liabilities	**13,039**	17,809
Deferred revenue	**17,911**	43,811
Deferred cash contributions (Note 3)	**110,619**	155,478
Total Current Liabilities	**498,092**	240,936
Deferred Capital Contributions (Note 7)	**3,040,532**	2,922,723
Total Liabilities	**3,538,624**	3,163,659
Net Assets		
Unrestricted	**252,217**	230,548
Invested in property and equipment	**154,077**	186,405
	406,294	416,953
	$ 3,944,918	$ 3,580,612

APPROVED ON BEHALF OF THE BOARD OF DIRECTORS:

_____ Director

_____ Director

See Notes to the Financial Statements

WILLOW RIDGE COMMUNITY ASSOCIATION

STATEMENT OF CHANGES IN NET ASSETS

(Audited)

For the Year Ended August 31, 2025

	Unrestricted	Invested in Property and Equipment	2025 Totals	2024 Totals
Balances, beginning of the year	**$ 230,548**	**186,405**	**416,953**	332,911
Excess / (deficiency) of revenues	**21,669**	**(32,328)**	**(10,659)**	84,042
Balances, end of the year	**$ 252,217**	**154,077**	**406,294**	416,953

See Notes to Financial Statements

WILLOW RIDGE COMMUNITY ASSOCIATION

STATEMENT OF OPERATIONS

(Audited)

For the Year Ended August 31, 2025

	2025	2024
Revenue		
Hall / field rentals	**$ 207,767**	$ 314,819
Grant contributions (Note 9)	**75,462**	64,569
Sports and recreation (Schedule 1)	**75,448**	87,872
Casino contributions (Note 8)	**39,722**	48,357
Grants contributed to parks foundation	**35,000**	-
Membership	**29,933**	29,167
Miscellanous income	**19,906**	4,590
Interest income	**9,926**	11,904
	493,164	561,278
Expenses		
Wages and benefits	**167,396**	175,742
Grants contributed to parks foundation	**97,500**	-
Repairs and maintenance	**73,811**	71,224
Sports and recreation (Schedule 1)	**30,420**	49,559
Utilities	**23,180**	32,504
Social functions	**23,013**	28,987
Insurance	**14,726**	12,990
Professional fees	**10,865**	24,537
Administrative expenses	**9,735**	15,028
Communal fees	**7,377**	7,609
Telephone	**5,046**	3,507
	463,069	421,687
Excess of revenue before amortization	**30,095**	139,591
Less: Amortization expense	**(278,023)**	(280,676)
Plus: Amortized deferred capital contributions (Note 7)	**237,269**	225,127
Excess / (deficiency) of revenues after amortization	**$ (10,659)**	$ 84,042

See Notes to Financial Statements

WILLOW RIDGE COMMUNITY ASSOCIATION

STATEMENT OF CASH FLOWS

(Audited)

For the Year Ended August 31, 2025

	2025	2024
Cash generated from (used in):		
Operating Activities		
Excess / (deficiency) of revenues over expenses	**$ (10,659)**	$ 84,042
Charges not affecting cash:		
Amortization expense	**278,023**	280,676
Amortization of deferred capital contributions	**(237,269)**	(225,127)
	30,095	139,591
Changes in non-cash operating working capital:		
Accounts receivable	**(251,342)**	14,860
Goods and services tax recoverable	**(17,131)**	844
Prepaid expenses	**8,475**	(2,336)
Accounts payable and accrued liabilities	**327,913**	(7,435)
Deferred revenue	**(25,900)**	7,387
	42,015	13,320
Cash flows from operating activities	**72,110**	152,911
Investing Activities		
Buildings	**(342,733)**	(85,151)
Rink	**(14,060)**	(12,468)
Equipment	**(6,710)**	(22,972)
(Purchases) / Redemption of investments	**107,274**	(27,274)
Cash flows from investing activities	**(256,229)**	(147,865)
Financing Activities		
Deferred cash contributions	**(44,859)**	55,390
Deferred capital contributions (Note 7)	**355,078**	65,369
Long term debt	**-**	(40,000)
Cash flows from financing activities	**310,219**	80,759
Increase in cash and cash equivalents	**126,100**	85,805
Cash and cash equivalents, beginning of the year	**223,438**	137,633
Cash and cash equivalents, end of the year	**$ 349,538**	$ 223,438
Consisting of:		
Unrestricted cash and cash equivalents	**$ 238,919**	$ 67,960
Externally restricted cash and cash equivalents (Note 3)	**110,619**	155,478
	$ 349,538	$ 223,438

See Notes to Financial Statements

WILLOW RIDGE COMMUNITY ASSOCIATION
NOTES TO THE FINANCIAL STATEMENTS
(Audited)

August 31, 2025

1. GENERAL

The Willow Ridge Community Association of Calgary (the Association) was incorporated with the Province of Alberta on February 23, 1967 as a not-for-profit association and as such is exempt from paying income tax under section 149 of the Canadian Income Tax Act.

The Association serves community members and the general public living in the Calgary southeast communities of Willow Park and Maple Ridge.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations, of which the most significant policies are:

Revenue Recognition:
Unrestricted contributions are recognized as revenue when received or reasonable assurance is given, that they are receivable.

Contributions from externally restricted assets are recognized according to the deferral method, where revenue is recognized, when the related expense occurred.

Contributions from externally restricted assets for the purchase of property and equipment are recorded as deferred capital contributions. They will be amortized on the same basis and recorded as income, as the related capital asset is amortized and expensed.

Revenue from operations is recognized according to the accrual method and is recognized in the period to when the service has been provided. Memberships are recorded in the period they relate to.

Marketable Securities:
Marketable securities are comprised of guaranteed investment certificates. These are valued at the lower of cost and market value.

Property and Equipment:
Property and equipment greater than $2,000 are recorded at cost and amortized on a straight line basis over the estimated life of the asset at the following rates:

Building and Sports Fields	5 %
Tennis Courts/Outdoor Rink	5 %
Parking Lot	10 %
Equipment	20 %
Computer Equipment	30 %
Website	33.3%

Contributed Goods and Services
Contributed services and donated items are recognized in the financial statements when the fair value can reasonably be estimated, when the services are used in the normal course of the Association's operations and would otherwise have been purchased.

A number of volunteers have made significant contributions of their time to the Association. The value of this contributed time is not reflected in these financial statements.

Financial Instruments

Measurement of Financial Instruments:

The Association initially measures its financial assets and financial liabilities at fair value. The Association subsequently measures all its financial assets and financial liabilities at cost or amortized cost. Changes in fair value of these financial instruments are recognized in net income. Financial instruments measured at amortized cost include cash, accounts receivable and accounts payable.

Financial Risk:

It is management's opinion that the Association is not exposed to significant interest, currency, price, market or credit risks arising from these financial instruments.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the statement of financial position date and the reported amounts of revenues and expenses for the periods covered. The main estimates relate to the collectibility of receivables, the useful life of property and equipment and the amounts recorded as accrued liabilities.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

3. EXTERNALLY RESTRICTED ASSETS/DEFERRED CASH CONTRIBUTIONS

Externally restricted assets include cash received from casino events. They are restricted according to Alberta Gaming approved objectives. Unspent grant funding is restricted to approved objectives of the grant provider. Unspent uniform replacement funds are to be spent for the purchase of uniforms for the sports programs.

	2025	2024
Casino, cash	**$ 90,853**	$ 42,333
Western Economic Diversification Canada	**-**	22,469
CFEP - rink / tennis court grant	**-**	26,959
Enabling Accessibility grant	**-**	17,101
City of Calgary - Capital Conservation grant	**-**	11,152
Alberta Security Infrastructure Program	**-**	988
Greener Ground Project Grant	**13,175**	-
CFEP - Facility upgrades	**6,591**	34,476
Externally restricted assets / deferred cash contributions	**110,619**	155,478

4. PROPERTY AND EQUIPMENT

	Cost	Accumulated Amortization	NBV 2025	NBV 2024
Building and sports fields	**$ 5,467,370**	**2,401,040**	**3,066,330**	2,960,145
Tennis courts	**240,038**	**165,100**	**74,938**	72,601
Parking lot	**120,432**	**115,090**	**5,342**	6,345
Equipment	**264,205**	**216,206**	**47,999**	70,037
Website	**11,010**	**11,010**	**-**	-
	$ 6,103,055	**2,908,446**	**3,194,609**	3,109,128

5. INVESTMENT IN FAMILY LEISURE CENTRE/TRICO CENTRE

The investment represents capital contributed by the Association on behalf of its members to fund construction and improvements of the Trico, formerly Family Leisure Centre, and is carried at a nominal value of one dollar ($ 1).

The decision to carry the investment at a nominal value was made, because under the terms of the lease with the City of Calgary, should the Trico Centre cease to operate, ownership of the facility would revert to the City of Calgary. However, in order to maintain a record of their involvement, and as there may be some residual value in the portable assets of the Trico Centre, management has decided to record its investment in the Trico Centre at one dollar.

6. LEASE

The Association entered into a lease agreement with the City of Calgary for the community association hall for a 15-year period starting January 1, 2015 to December 31, 2029 for a nominal fee of $150.

7. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions include the unamortized portion of contributions restricted for the purchase of capital assets. The Association's obligations with respect to these contributions have been met. Unspent contributions are recorded as deferred cash contributions.

The changes in deferred capital contributions for the year are as follows:

	2025	2024
Balance, beginning of the year	**$ 2,922,723**	$ 3,082,481
Contributions	**355,078**	65,369
Amortization to revenue	**(237,269)**	(225,127)
Balance, end of the year	**$ 3,040,532**	$ 2,922,723

8. CASINO CONTRIBUTIONS

	2025	2024
Casino cash, beginning of the year	**$ 42,333**	$ 8,413
AGLC Casino proceeds	**88,242**	$ 82,277
Casino advisor fee reimbursement	**2,398**	2,351
Casino advisor fee	**(2,398)**	(2,351)
Less: Casino cash, end of the year (Note 3)	**(90,853)**	(42,333)
Contributions to operations	**$ 39,722**	$ 48,357

9. GRANTS SPENT ON OPERATIONS

	2025	2024
Government of Canada - Canada Summer jobs	**9,412**	-
CFEP - Rink / Tennis court grant	**26,959**	-
Western Economic Diversification Canada	**22,469**	-
City of Calgary - Capital Conservation Grant	**13,384**	-
Government of Alberta -Alberta Security Infrastructure Grant	**988**	-
City of Calgary - Neighbour Day Micro Grant	**1,500**	-
City of Calgary - Community Clean up	**-**	300
City of Calgary - Community Ward Event	**750**	500
City of Calgary - Grant	**-**	2,387
Red Cross	**-**	28,020
Summer Student programs	**-**	23,362
CEBA - Debt forgiveness	**-**	10,000
Contributions to operations	**$ 75,462**	$ 64,569

10. INVESTMENTS

During the year, the Association invested in a Guaranteed Investment Certificate (GIC) held at TD Bank. The GIC is recorded at cost.

	2025
Cash and cash equivalents:	
GIC Maturing September 8, 2025 @ 2.35%	**$ 100,000**
GIC Maturing October 4, 2025 @ 2.35%	**100,000**
	$ 200,000
Short term investment:	
GIC Maturing September 14, 2025 @ 2.50%	**$ 120,000**

WILLOW RIDGE COMMUNITY ASSOCIATION

SCHEDULE 1 - SPORTS AND RECREATION

For the Year Ended August 31, 2025

	2025			2024		
	Revenue	**Expense**	**Net**	**Revenue**	**Expense**	**Net**
Soccer	**$ 29,345**	**17,327**	**12,018**	$ 28,765	21,744	7,021
Program	**29,971**	**9,861**	**20,110**	48,764	24,606	24,158
Tennis/pickle ball	**13,632**	**2,515**	**11,117**	8,161	3,019	5,142
Community garden	**2,500**	**717**	**1,783**	2,182	190	1,992
	$ 75,448	**30,420**	**45,028**	$ 87,872	49,559	38,313